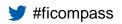




### Support to small municipalities in Sardinia, Italy

Andrea Bua, European Investment Bank

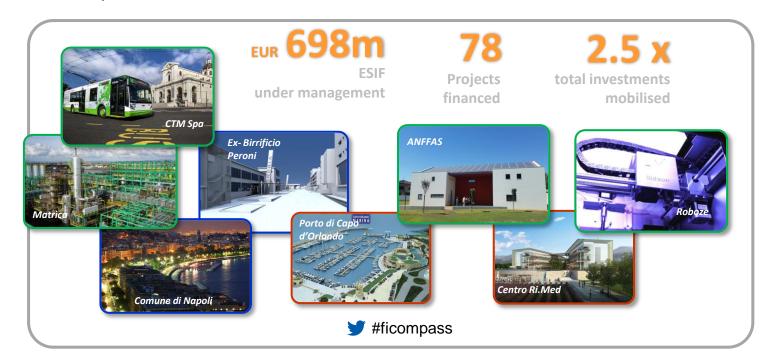




### The EIB's experience with financial instruments in Italy



- Urban regeneration: The EIB set up Holding Funds on behalf of the MAs of the regions of Campania, Sardinia and Sicily; the Regions contributed EUR 328 million of EU Structural Funds for the programming period 2007 2013. The resources were used to support investments through loans and venture capital: the portfolios are fully performing.
- Research, Innovation and Human Skills: At the end of 2016, the Ministry for Education, University and Research (MIUR) and the EIB created a Fund of Funds focused on research and innovation, with a budget of EUR 270 million of the NOP R&I 2014 2020 funds on a multiregional scale (focus on the eight regions of southern Italy). The MIUR Fund also represents an opportunity to develop a platform that attracts additional private resources, including those of the EIB, to increase the multiplication effect of scarce public resources without burdening the national budget. A new EUR 100m FoF has now been launched to support students with their university studies.





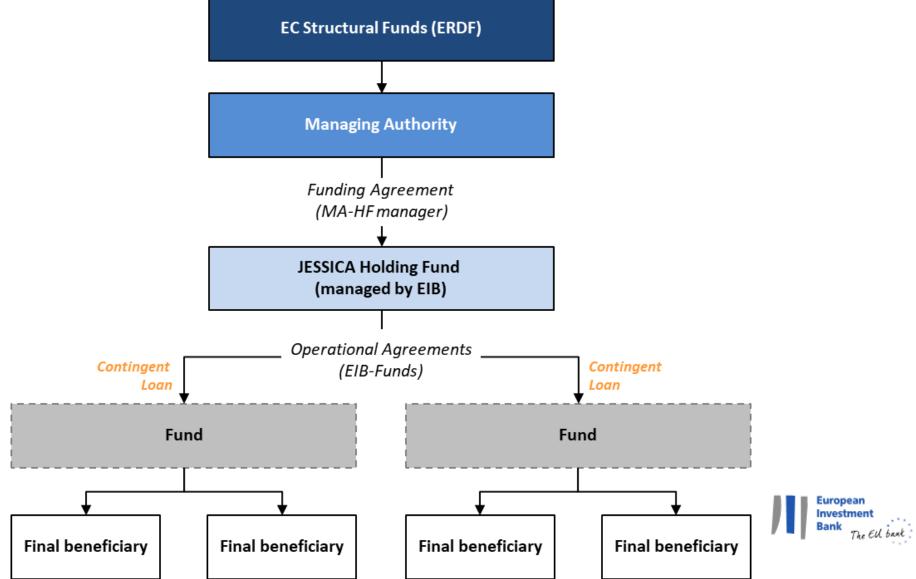


### A consolidated and simple set-up

Commission







### Advantages of financial instruments



Reduction of risks connected to the project structuring

- Wide range of financial products:
  - ✓ Junior/subordinated debt
  - ✓ Mezzanine
  - ✓ Equity
  - ✓ Quasi-equity
- Risk coverage instruments:
  - ✓ Loss absorption mechanisms
  - ✓ Guarantees
  - ✓ Subordinated financing



#### Financial advantages

Attractive conditions / incentives

- Long term financing (up to 25 yrs)
  vs shorter term offered commercial banks
- Competitive pricing (EC reference rate, market conform)
- Upfront disbursements for project promoters (vs grants contribution)
- Co-financing and leverage effect







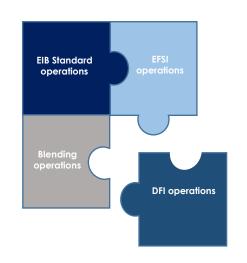
### Financial instruments operations rationale: better impact



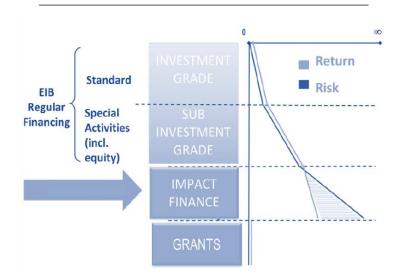
The main purpose of DFI operations is to invest ESIF resources assigned to the EIB into **economically viable projects** promoting **EU policy objectives**.

**DFI** must be a **complement** to the EIB core operations. They catalyse those projects that may not be financed with own resources. DFI are a unique source of resources for **impact finance and blending to foster regional cohesion in the EU.** 

DFI: CAPITAL FOR IMPACT FINANCE IN THE EU



**DFI: VALUE PROPOSITION** 







# Support to small and remote municipalities – Baridili



• This is one example of several similar projects with small municipalities in Sardinia. It concerns various energy efficiency measures: (i) installation of a photovoltaic system in a camper car parking; (ii) installation of solar panels for water heating in the municipal sports facilities; (iii) installation of energy-efficient LED street lightning in the local park.

- The projects is promoted by the municipality of Baradili, a small village with less than 100 inhabitants in the province of Oristano.
- **JESSICA Fund Sardinia contribution**: long-term loan of EUR 119k, covering all projects costs.
- Expected benefits:
  - Contribution to clean energy measures;
  - In the long-term, energy cost savings;
  - Modern street lighting.











**JESSICA Fund Sardinia** 





## Support to small and remote municipalities – Fordongianus







- The project concerns energy efficiency measures: energy efficient public buildings through the use of geothermal energy.
- Beneficiary: Comune di Fordongianus (890 inhabitants)
- **JESSICA Fund Sardinia contribution**: EUR 200k, covering all projects costs.













# Support to small and remote municipalities – Burgos





- The project concerns energy efficiency measures: energy production plants from renewable sources on municipal buildings (school building, municipal office, sports facilities).
- Beneficiary: Comune di Burgos (920 inhabitants)
- JESSICA Fund Sardinia contribution: EUR 287k, covering all projects costs.













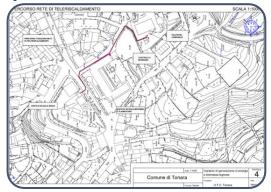
## Support to small and remote municipalities – Tonara





• The project concerns the construction of **two biomass boilers** (moving grate boilers) for a total heating capacity of 500 kW, to be fed by **woodchips**. The project envisages the construction of a **heating network** providing energy supply to the **schools and the municipal gym** located in the surrounding area, allowing the **disposal of the outdated and polluting oil-fired boilers**.

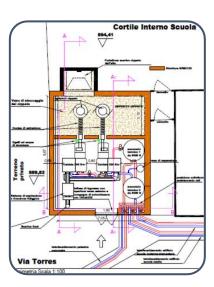
- The projects is promoted by the municipality of **Tonara**, a small town (2,000 inhabitants) in the province of Nuoro.
- **JESSICA Fund Sardinia contribution**: EUR 360k, covering all projects costs.













# Support to small and remote municipalities – Muros





- The project concerns energy efficiency measures: energy production plants from renewable sources on municipal buildings and replacement of boilers.
- Beneficiary: Comune di Muros (860 inhabitants)
- JESSICA Fund Sardinia contribution: EUR 100k, covering all projects costs.













# Support to small and remote municipalities – Ozieri









• Beneficiary: Comune di Ozieri

• Total project costs: EUR 275k

• **JESSICA Fund Sardinia contribution**: EUR 248k









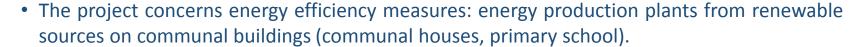




# Support to small and remote municipalities – Torralba







- Beneficiary: Comune di Torralba (975 inhabitants)
- **JESSICA Fund Sardinia contribution**: EUR 342k, covering all projects costs.













### Impact but.....need of communication







#### CORRIERE **DELLA SERA**

#### Il ruolo della spesa privata nel diritto allo studio

Intesa Sanpaolo rivolge agli universitari italiani un'iniziativa di credito importante in un Paese come il nostro che ha un numero di laureati inferiore rispetto all'Europa

di Giuliano Amato



#### **IN PUGLIA**

#### Le stampanti 3D di Roboze leader dei mercati

produzione delle stampanti 3D più preci- maggiori fondi europei. se al mondo per super polimeri. Il tutto ziale di 3 milioni di euro da parte di Equi-Sanpaolo, Compagnia di San Paolo, Fondazione Crt e Fondazione Crc, selezionata Emea e negli Usa». «L'investimento del

oposoli 3 anni e la fiducia di clienti dalla Banca europea degli investimenti fondo Rif – dice Enrico Bertoni, direttore

«Potremo - spiega Alessio Lorusso, Ceo con l'obiettivo di diventare market leader & Founder di Roboze - accelerare la nostra Paesi nel mondo, e che ha registrato una mondiale nel settore. Un obiettivo più vi- crescita in modo repentino, sviluppando crescita del 100% ogni anno e punta a una cino, grazie al recente investimento ini- più velocemente nuove tecnologie e mate- crescita del 500% raggiungendo gli 80 diriali di stampa 3D su cui stiamo già lavo- pendenti nel corso del 2019. ter Spa società partecipata da Intesa rando. Inoltre, avvieremo subito una fortissima espansione commerciale nell'area

#### ll manager Alessio Lorusso è il ceo e founde di Roboze società pugliese che ha consolidato il ruolo di leader

nella progettazione di stampanti 3D

del calibro di General Electric, Air- per la gestione di 124 millioni di euro, in generale di Equiter - è un'operazione di bus, Iveco, Dallara Automobili, so- Roboze che chiude così il suo primo mercato, che risponde alle logiche di inlo per citarne alcuni, la realtà pugliese Ro-round d'investimento con il più grande tervento proprie del private equity, e ha boze consolida giorno dopo giorno il suo fondo italiano dedicato alla ricerca e alruolo di leader nella progettazione e nella l'innovazione nel Sud Italia e uno tra i scita già avviato dalla società pugliese». Un processo di espansione già iniziato da Roboze, le cui stampanti sono usate in 24

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#### **Post-JESSICA:** the context



Continuing high demand for investments in urban development, EE/RE in small municipalities

but:

Potential solution	Challenges
New JESSICA financial	No resources available Under the ESIF-funded Regional
	Operational Programmes ("ROP") 2014-2020 of the concerned Regions
Direct loan to the Regions	Limited borrowing capacities (internal limits on debt)
Direct funding to local small-	Limited risk appetite of banks, unfavorable conditions
scale projects	
Direct loan to UDFs	SPVs or separate blocks of finance with limited
	creditworthiness on a standalone basis
Setting up new financial	Long maturities of the JESSICA sub-loans, the amounts
instrument with JESSICA reflows	returned are spread over a long time, lacking the critical
	mass
Sale of existing JESSICA loans to	Portfolios not homogeneous/granular, compliance with EC
reinvest in new portfolio	regulation (potential audits)







#### **Transaction: structure**

Commission



