

## Energy Efficiency Programme for Multi-Apartment Residential Buildings in Latvia



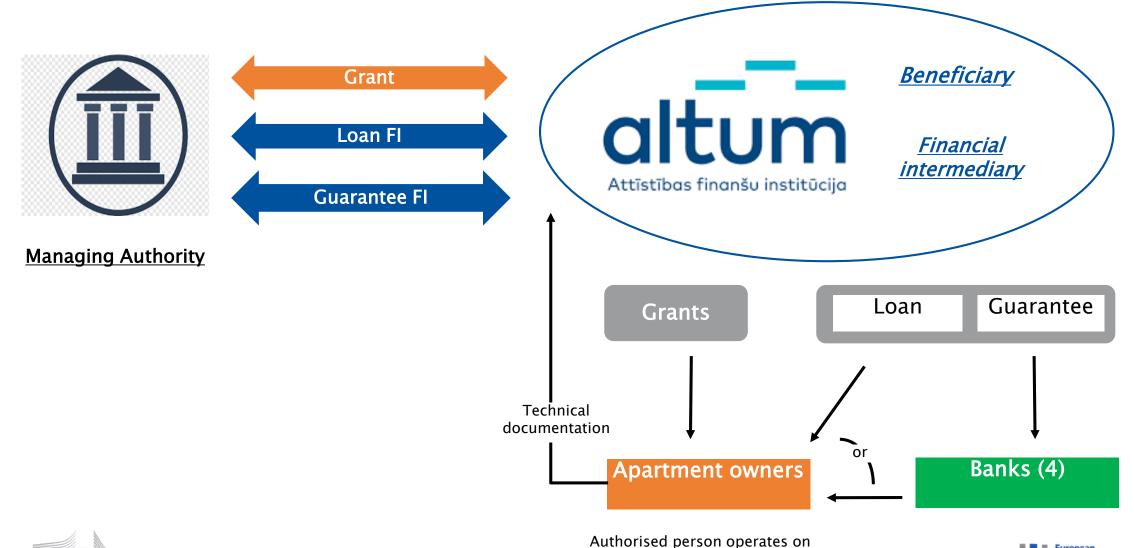
- Latvia counts about 16,000 buildings with more than 3 apartments. In these multiple apartment buildings, tenants are encouraged to create a homeowner association ('HOA'). 650 of them had been renovated as of 2020.
- 2007-2013: grant programme for EE investments in residential housing managed by LIAA.
- 2014–2020: combination of FI and grants managed by Altum
- ERDF funding: EUR 136m for grants, 22m for FI initially (+30m in 2020)
- EUR 350m of total investments financed (incl. bank financing) until 2023





## One scheme: 2 FI and grant operations







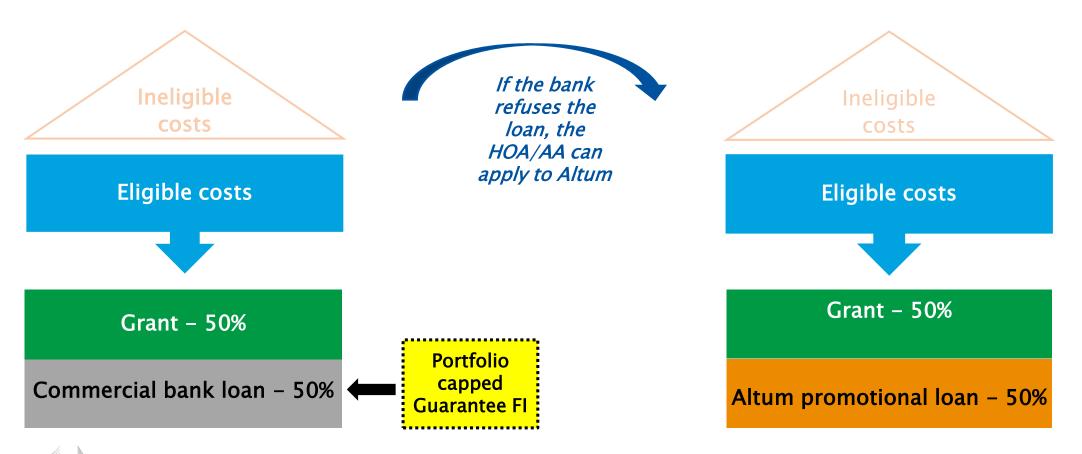


# Implementation models of the financial instruments



1 - Guarantee FI

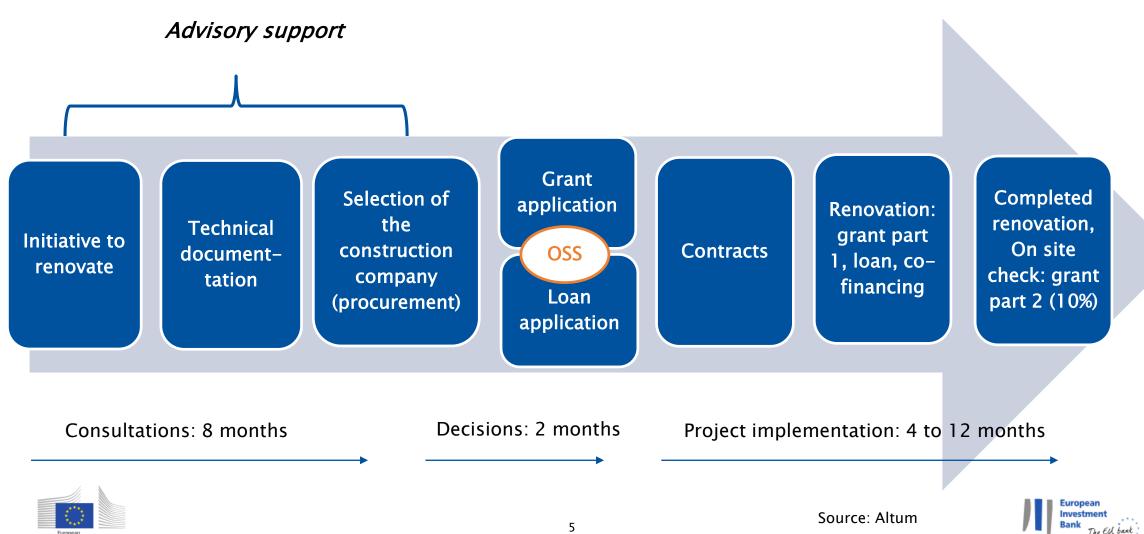
2 - Loan Fl





## Project implementation process





## Focus on the one stop shop - who does what?



#### Commercial banks

- Receive a single application for grant and FI support
- Perform their standard due diligence
- Use dedicated tools developed by Altum to assess the project's eligibility, the payback period
- Transmit the grant documentation to Altum for decision as well as the commercial bank's loan documentation in case of Altum guarantee
- Check invoices transmitted by HOA/AA
- Make 'combined payments' to construction companies

#### Altum

- Is responsible for grant eligibility and final decision (final grant application submitted via a dedicated webtool once bank loan proposal is accepted)
- Keeps justification / documentation of the investments supported with the grants
- Disburses the grants on the banks' accounts





#### Lessons learned



- Grant disbursement model may be simplified
- Complex State aid treatment at apartment owners' level
- The payback period calculation may be replaced by max. project cost per sqm
- Banks refuse to finance projects in less developed areas or of small size –
  bank's reluctance to finance projects has increased in 2020 (crisis effect?)
- Improvement of awareness level and motivation of apartment owners to implement renovation projects







## **Appendices**





## Project requirements - technical support



#### EE performance

Energy consumption for heating after renovation <90 \* kWh / m2 per year

#### **HOA** risk profile

Assessed at HOA level – Max 10% late payments in previous 12 months for utilities (HOA collects loan installments with utility payments from members)

#### **Economic analysis**

Maximum payback period – 30 years

Technical support to HOA provided by Altum

- Technical documentation submitted by AA or HOA to Altum which approves it
- Altum has set up a dedicated competence center (project managers) to advice AA/HOA several iterations to finalise technical documentation are needed
- Support to construction company selection / procurement process
- TS is free of charge for AA/HOA; funded by ERDF (EUR 7m)





#### Results



#### **Energy savings**

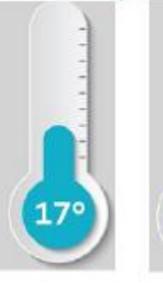
58%

79 kWh/m<sup>2</sup>



## Average temperature of the apartment

After



Before

#### **Heating** costs



#### After

#### Payment changes (example)



Source: Altum





### Results





Sigulda, Instituta Street 10 103.type, Year 1979 66 flats, 4618,4 m2 Total cost of project: EUR 778 480 Consumption before: 159 kWh/m<sup>2</sup> Planed consumption after: 52 kWh/m<sup>2</sup> Source: Altum



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