



Brussels, 19-20 January 2015

Financial Instruments under the JEREMIE Initiative in Languedoc-Roussillon (FR)

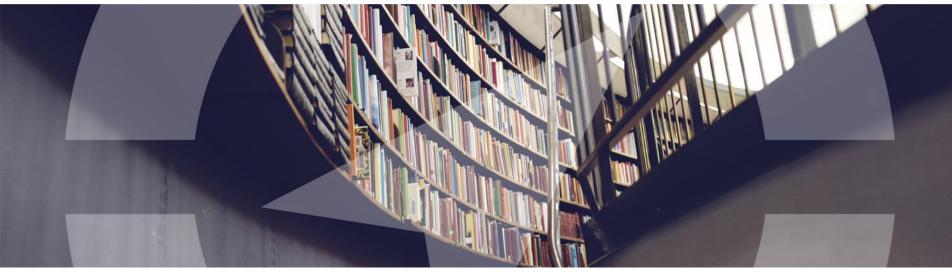
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# Financial Instruments under the JEREMIE Initiative in Languedoc-Roussillon (FR)

Brussels 19-20 January 2015 Fabrice Salemi







- Introduction
- What were the needs / reasons behind setting up the instrument?
- How was the instruments set up and how does it interact with the local banking system?
- What are the main impacts? Tell one story of how a business, person or community was transformed.
- What were the key lessons that other MAs could take from your experience in 2014-2020?





### Introduction:

## Languedoc-Roussillon Region







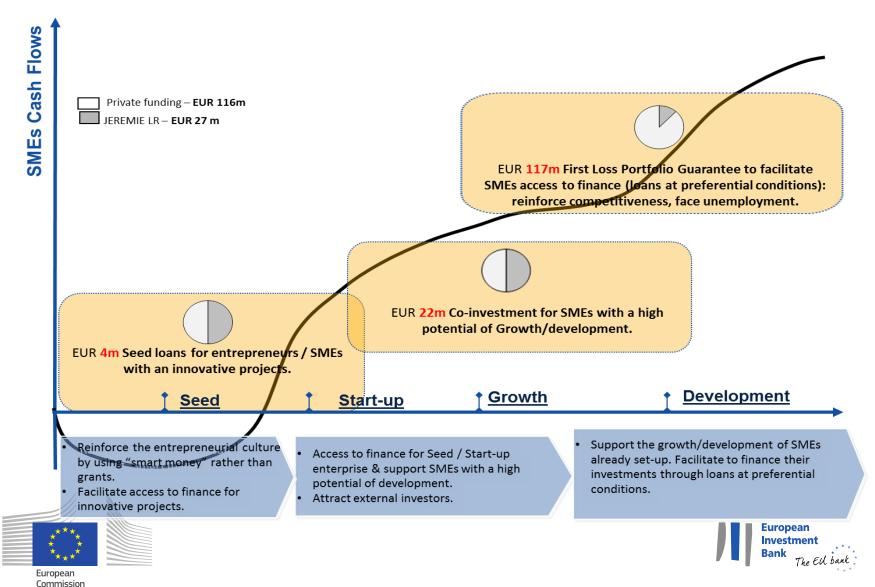
- Key figures:
- 2,5 million inhabitants in 2007
- One challenge: +30,000 inhabitants/year
- GDP/inhab. (2007) : 23,500 €/inhab.
- 220,000 SMEs (with 97% micro-entreprises)



## What were the needs / reasons behind setting up the instrument?







## **Introduction:** the overall concept used in Languedoc-Roussillon







Europe (ERDF) EUR 15m





## JEREMIE Holding Fund (JHF) : EUR 30m









#### **Seed loans Instrument:**

#### EUR 2m

Leverage of 2

i.e.

EUR 4m for LR's SMEs

#### **Co-investment Instrument:**

#### **EUR 11m**

Leverage of 2

i.e.

EUR 22m for LR's SMEs

#### **Guarantee Instrument:**

**EUR 14m +** *0.9m (treasury)* 

Leverage of 8.4

i.e.

EUR 117m for LR's SMEs



i.e. a TARGET of EUR 143m for LR's SMEs

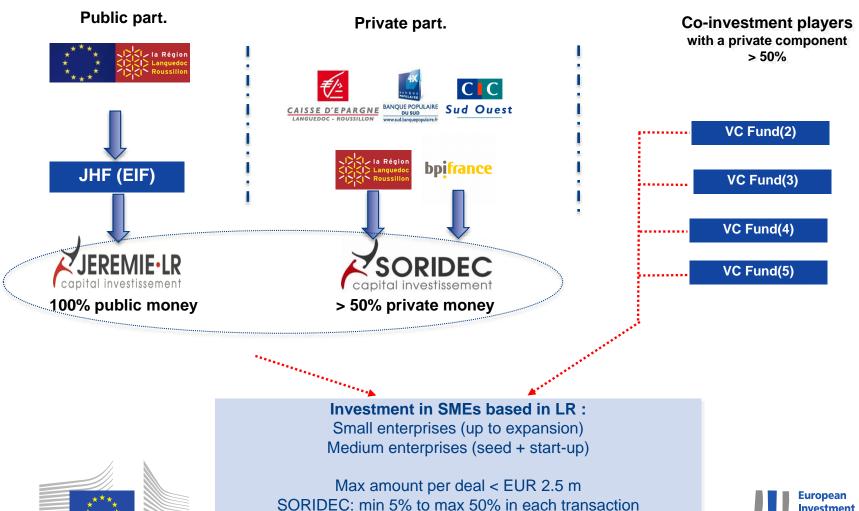


How was the instruments set up and how does it interact with the local banking system?

Commission







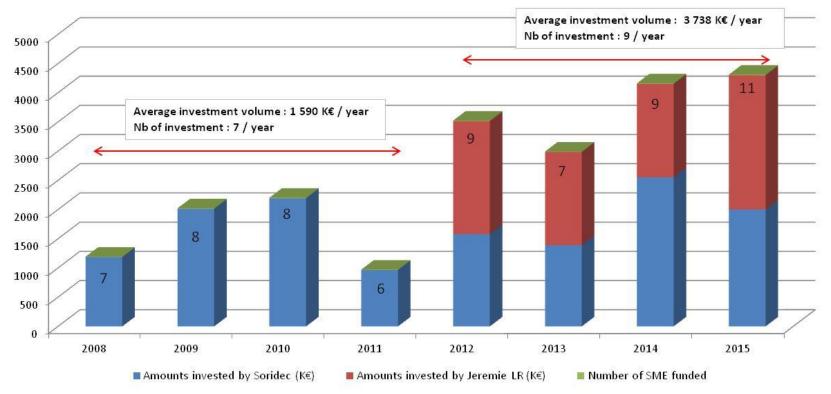
Investment decision done by the decisional vehicle: SORIDEC











- Total Amount Invested by JEREMIE LR in SMEs:
- Total Amount of fund raised by SME invested by JEREMIE LR :
- Leverage ratio:

- 6 045 K€
- 25 328 K€
- 4,2 times







## **Medtech: Success-story**

### **Company specialised in Surgical Robotics**

#### **BEFORE INVESTMENT (2012)**

#### **AFTER INVESTMENT (until now)**

Specialised in Neurosurgical Extend to spine Surgery (huge market)

Staff around 15 employees Staff around 40 employees

Sales in France and USA Sales all around the world

Renting Small offices Built new building

Performed a seed round Raised EUR 20m - Listed on Euronext (EUR 65m market cap)

**EUR 1.9m** turnover **EUR 20 m** turnover expected in 2016

From a Small start-up to a promising intermediate-sized enterprise!





## Detailed quantitative impacts (December 2014)





### Quantitative impacts:

#### **Seed loans**

- 77 SMEs financed (for projects with a significant component of innovation)
- EUR 1 878 000 disbursed (JEREMIE part)
- EUR 3 756 000 total amount disbursed
- Leverage (direct): x2
- To be noted: EUR 700 000 reimbursed to the JEREMIE HF from the FIs

#### **Co-investment Instrument**

- 24 investments into SMEs with a high potential of development
- EUR 6 045 000 invested directly by JEREMIE
- □ EUR **26 212 000**: total amount invested JEREMIE + Private co-investors
- Leverage: x4.2
- To be noted: Significant interest from the private market (included VC firms based outside
  - LR) + 2 IPO

#### **Guarantee Instrument**

- 1 184 SMEs financed
- □ EUR **119 796 000**: total loan amount disbursed to SMEs (covered by JEREMIE)
- Direct leverage : x8.4
- ☐ To be noted: Significant advantage passed onto LR's SMEs (interest rate reduction + reduction of personal collateral requirement)

#### **TOTAL:**

- □ 1 285 SMEs/entrepreneurs financed.
- EUR 150m disbursed to SMEs out of an initial expected amount of EUR 143m.
- Overall leverage of 5x.



## What are the main impacts?





### **Economic impacts:**

#### Meet SMEs' financing needs

Strengthen the financial chain financing SMEs ---->

- √ 1 285 SMEs
- ✓ EUR 150m

#### Leverage

- ☐ Financing more SMEs with less public resources
- Attract private money into LR Region

✓ Leverage > 5 x

#### **Alignment of interest**

- Both Public and Private financial involvement ----->
- Many applications received (18)
- Risk is shared between Public -Private

#### **Revolving concept & flexibility**

- Entailing further SMEs to be financed
- ---->
- Money already paid back to the Holding Fund
- ✓ Treasury management

#### **Benefit pass onto SMEs**

- ☐ Clear advantage passed, prompting SMEs ----> into investing
- Interest Rate reduction,
- ✓ Collateral requirements reduction,
- ✓ Strengthen the Capital of SMEs

#### **Knowledge transfer**

□ EIF – MA - FI





What were the key lessons that other MAs could take from your experience in 2014-2020?







## Political impacts & key lessons:

#### **Setting up revolving and sustainable vehicles for SMEs**

- Strengthen the financial chain financing SMEs
- Seek critical mass and economies of scale (avoid scattering effect)
- A mid to long term strategy with a fund of funds structure
- Financial instruments should result in a win-win situation

#### Partnership: leverage and flexibility by the EIF

- EIF experiences in terms of design, selection, negotiation, monitoring & reporting
  - Triple A rating of EIB's group
- Transparent and competitive selection intermediaries (difficult choice)

#### Fostering competitiveness for SMEs' benefits

- Transparent and competitive selection intermediaries (difficult choice)
- Innovative schemes with the very first objective: passing benefits onto SMEs

#### A first partnership with the EIB

☐ A first step of partnership followed by others: such as a vehicle for renewable energy







## Thanks for your attention!

For further information on the use of Financial Instruments under the JEREMIE initiative in Languedoc-Roussillon, please contact:

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